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**International Market Entry Strategies: Exploring the Role of
Institutional Environment in the Sweden**

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Strategy

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Abstract

Purpose: The aim of the study was to analyze the international market entry strategies: exploring the role of institutional environment in the Sweden.

Methodology: This study adopted a desk methodology. A desk study research design is commonly known as secondary data collection. This is basically collecting data from existing resources preferably because of its low cost advantage as compared to a field research. Our current study looked into already published studies and reports as the data was easily accessed through online journals and libraries.

Findings: Research on international market entry strategies in Sweden reveals that the institutional environment strongly influences multinational corporations' (MNCs) decisions. Factors like regulations, political stability, and cultural norms are key considerations. Adaptation to Sweden's unique socio-economic context is crucial for successful market entry. The findings emphasize the importance of MNCs assessing and navigating the institutional environment when devising their strategies in Sweden.

Unique Contribution to Theory, Practice and Policy:

Institutional theory, resource-based view (RBV) & transaction cost economics (TCE) may be used to anchor future studies on analyze the international market entry strategies: exploring the role of institutional environment in the Sweden. Firms aiming to enter the Swedish market should conduct thorough institutional analysis to understand the regulatory frameworks, cultural norms, and socio-political dynamics that may impact their market entry strategies. Policymakers in Sweden should strive to create a conducive institutional environment that facilitates foreign investment and market entry while maintaining regulatory stability and transparency.

Keywords: *International Market Entry Strategies, Role, Institutional Environment*

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INTRODUCTION

In developed economies such as the USA, successful international market entry is often characterized by strategic planning, strong market research, and effective execution. For example, Apple Inc.'s entry into the Chinese market has been a remarkable success story. According to recent statistics, Apple's revenue from Greater China, which includes mainland China, Hong Kong, and Taiwan, amounted to \$17.73 billion in the first quarter of 2022 alone, reflecting a significant increase compared to previous years (Apple Inc., 2022). This success can be attributed to Apple's meticulous market entry strategy, which involved adapting its products and marketing strategies to suit the preferences and demands of Chinese consumers, as well as establishing a robust distribution network and retail presence across the country (Sharma & Kohli, 2016). Similarly, Starbucks Corporation's international expansion, particularly in Japan, has been a testament to successful market entry strategies. With over 1,500 stores across Japan, Starbucks has become a dominant player in the country's coffee market, generating substantial revenue and profit (Statista, 2022). Starbucks' success in Japan can be attributed to its localization efforts, innovative product offerings, and commitment to providing exceptional customer experiences (Shah & D'Souza, 2015).

In developing economies, successful international market entry often involves overcoming various challenges, including regulatory barriers, infrastructure limitations, and socio-economic factors. One notable example is Coca-Cola's entry into India, which has become one of the company's fastest-growing markets. Despite initial hurdles, including regulatory restrictions on foreign investment and intense competition from local beverage brands, Coca-Cola has managed to establish a strong presence in India, with revenue reaching \$2.9 billion in 2021 (Coca-Cola, 2022). Coca-Cola's success in India can be attributed to its localized marketing strategies, product innovation tailored to local tastes, and strategic partnerships with local distributors and retailers (Kumar & Steenkamp, 2013). Similarly, Nestlé's expansion into Brazil has been a success story in the realm of international market entry. With a wide range of products catering to diverse consumer needs, Nestlé has secured a significant market share in Brazil's food and beverage industry, generating substantial revenue and contributing to the country's economic development (Nestlé, 2022). Nestlé's success in Brazil is underpinned by its focus on sustainability, innovation, and building strong relationships with local stakeholders (Porter & Kramer, 2011).

In various developing economies, the success of international market entry can significantly impact economic growth and global competitiveness. For instance, in Brazil, the entry of companies like Embraer into the international market has been instrumental in bolstering the country's aerospace industry. Embraer, a Brazilian aerospace conglomerate, has emerged as one of the world's largest aircraft manufacturers, with a notable presence in regional and executive aviation markets worldwide. Statistics indicate that Embraer delivered 198 commercial jets and 108 executive jets in 2019, showcasing its robust international market penetration (Embraer, 2020). This success has not only contributed to Brazil's export revenues but has also generated employment opportunities and stimulated innovation within the domestic aerospace sector.

In Mexico, the success of international market entry is demonstrated by companies such as Grupo Bimbo, one of the world's largest bakery product manufacturing companies. Grupo Bimbo has expanded its operations beyond Mexico and established a significant presence in international markets, including the United States and various countries in Latin America, Europe, and Asia. With a diverse portfolio of brands and products, Grupo Bimbo has experienced substantial growth in recent years. In 2019, the company reported net sales of over \$15 billion, with approximately 72% of its sales coming from operations outside of Mexico (Grupo Bimbo, 2020). This successful international market entry has not only contributed to Mexico's export revenues but has also positioned Grupo Bimbo as a global leader in the bakery industry, driving innovation and economic development within the country.

Similarly, in Nigeria, the success of international market entry can be observed through companies like Dangote Group, a diversified conglomerate with interests in industries such as cement, sugar, flour, and oil refining. Dangote Group has expanded its operations across Africa and beyond, establishing itself as one of the continent's largest and most influential companies. With a focus on backward integration and local production, Dangote Group has significantly reduced Nigeria's reliance on imported goods and contributed to the country's economic diversification efforts. In 2019, the group reported total revenue exceeding \$4 billion, with its products being exported to several countries across Africa and beyond (Dangote Group, 2020). This successful international market entry has not only bolstered Nigeria's export revenues but has also created employment opportunities, stimulated local economies, and enhanced the country's global competitiveness.

In China, the success of international market entry is exemplified by companies like Huawei Technologies Co., Ltd., a global leader in telecommunications equipment and consumer electronics. Huawei's strategic expansion into international markets has propelled it to become one of the world's largest telecommunications equipment manufacturers. Statistics from 2019 indicate that Huawei generated over \$122 billion in revenue, with approximately 60% of its revenue coming from international markets (Huawei, 2020). This success has not only contributed to China's export revenues but has also elevated the country's technological capabilities and global competitiveness in the telecommunications sector. Moreover, Huawei's international market entry has facilitated the transfer of knowledge and skills, fostering innovation and talent development within China's technology industry.

In South Korea, the international market entry of companies like Samsung Electronics Co., Ltd. has been instrumental in driving the country's economic growth and industrial development. Samsung, a leading multinational conglomerate, has successfully penetrated global markets with its diverse range of consumer electronics, semiconductors, and other technology products. As of 2019, Samsung's total revenue exceeded \$200 billion, with significant contributions from international sales (Samsung Electronics, 2020). The company's successful international market entry has not only boosted South Korea's export revenues but has also elevated the country's reputation as a hub for technological innovation and manufacturing excellence. Furthermore, Samsung's global presence has spurred the growth of ancillary industries and created employment opportunities, contributing to South Korea's socioeconomic development and global standing.

In sub-Saharan economies, successful international market entry requires a deep understanding of local market dynamics, cultural nuances, and socio-economic challenges. One prominent example is MTN Group's expansion into Nigeria, which has emerged as one of the company's largest and

most profitable markets. With over 68 million subscribers in Nigeria, MTN has become a leading telecommunications provider, driving economic growth and connectivity across the country (MTN Group, 2022). MTN's success in Nigeria can be attributed to its strategic investments in network infrastructure, innovative service offerings, and localized marketing campaigns (Adeleke, 2017). Similarly, Unilever's presence in South Africa exemplifies successful international market entry in sub-Saharan Africa. Through its diverse portfolio of consumer goods brands and commitment to sustainability and social responsibility, Unilever has established a strong foothold in the South African market, contributing to job creation and economic development (Unilever, 2022). Unilever's success in South Africa is built on its deep understanding of local consumer preferences, investment in local talent and manufacturing capabilities, and partnerships with local suppliers and distributors (Teece, 2010).

Market entry strategies encompass various approaches that companies employ to enter new markets and expand their global footprint. One common market entry strategy is exporting, where companies produce goods or services in their domestic market and sell them to customers in foreign countries. Exporting allows companies to enter new markets with minimal investment and risk, leveraging existing production capabilities and distribution channels (Cavusgil, 2017). Companies often choose exporting as a market entry strategy when they seek to test international markets, establish a presence in foreign countries, or extend the reach of their products or services to global customers.

Another market entry strategy is franchising, where companies grant franchisees the right to use their brand, business model, and intellectual property in exchange for fees and royalties. Franchising enables companies to rapidly expand their presence in new markets without significant capital investment or operational overhead (Koehn & Mishra, 2019). By partnering with local franchisees, companies can leverage their knowledge of local markets, cultural nuances, and consumer preferences to drive business growth and success. Franchising also allows companies to maintain control over brand consistency and quality standards while mitigating risks associated with international expansion.

Joint ventures represent another market entry strategy wherein two or more companies form a partnership to pursue mutual business objectives in a foreign market. Joint ventures enable companies to access local expertise, resources, and networks, reducing the risks and costs associated with international expansion (Meyer, 2019). By sharing risks and resources with local partners, companies can navigate regulatory complexities, cultural barriers, and market challenges more effectively. Joint ventures also facilitate knowledge transfer and innovation exchange between partners, fostering long-term growth and sustainability in new markets.

Finally, strategic alliances serve as a market entry strategy whereby companies collaborate with other firms to achieve common business goals in foreign markets. Strategic alliances allow companies to pool resources, capabilities, and expertise to capitalize on market opportunities and overcome competitive threats (Gulati, 2017). By forming strategic partnerships, companies can access complementary assets and capabilities, expand their product offerings, and enhance their market reach. Strategic alliances also enable companies to share risks and investments, leading to more efficient and effective market entry strategies.

Theoretical Framework

Institutional Theory

Originated by Meyer and Rowan in 1977, Institutional Theory posits that organizations are influenced by institutional environments, including regulatory frameworks, norms, and cultural values. The theory emphasizes the importance of conforming to institutional pressures to gain legitimacy and ensure organizational survival (Meyer & Rowan, 1977). In the context of international market entry strategies in Sweden, Institutional Theory would suggest that firms must align their market entry strategies with the institutional environment of Sweden, including its legal and regulatory landscape, cultural norms, and societal expectations. By understanding and adapting to the institutional context, firms can enhance their legitimacy and reduce uncertainty, thereby improving the effectiveness of their market entry strategies.

Resource-Based View (RBV)

RBV, originated by Penrose in 1959 and further developed by scholars such as Wernerfelt and Barney, emphasizes the role of firm-specific resources and capabilities in achieving competitive advantage (Penrose, 1959; Wernerfelt, 1984; Barney, 1991). According to RBV, firms should deploy their unique resources and capabilities to create value and sustain competitive advantage. In the context of international market entry strategies in Sweden, RBV would suggest that firms should leverage their distinctive resources and capabilities to develop market entry strategies tailored to the Swedish market. By identifying and deploying resources such as technology, brand reputation, and managerial expertise, firms can enhance their competitiveness and increase their chances of success in entering the Swedish market (Barney, 1991).

Transaction Cost Economics (TCE)

TCE, pioneered by Coase in 1937 and further developed by Williamson, examines the governance of economic transactions and the choice between market and hierarchical forms of organization (Coase, 1937; Williamson, 1985). According to TCE, firms seek to minimize transaction costs, including search, negotiation, and monitoring costs, when making decisions about market entry strategies (Williamson, 1985). In the context of international market entry strategies in Sweden, TCE would suggest that firms should carefully evaluate the transaction costs associated with different entry modes, such as exporting, franchising, joint ventures, or wholly-owned subsidiaries. By selecting the entry mode that minimizes transaction costs while maximizing value creation, firms can optimize their market entry strategies in Sweden (Williamson, 1985).

Empirical Review

Svensson and Furusten (2017) explored the nuanced influence of institutional factors, such as regulatory frameworks and cultural norms, on the choice of entry modes by multinational corporations (MNCs) entering the Swedish market. Utilizing firm-level data and statistical techniques, their research sought to unveil patterns and trends in entry mode selection, revealing the significant impact of institutional compatibility on the strategic decisions of MNCs. Findings from their study highlighted the crucial role of institutional alignment in entry mode decisions, with firms showing a preference for joint ventures and strategic alliances that resonated with Swedish institutional norms and expectations. This research contributes to a deeper understanding of the intricate interplay between institutional environment and market entry strategies, offering valuable insights for MNCs seeking to navigate the complexities of the Swedish market landscape.

Johansson and Holm (2018) explored of the institutional influences shaping the market entry decisions of foreign firms in Sweden. Through in-depth interviews with foreign executives operating in Sweden, their study aimed to uncover the underlying motivations and considerations driving entry mode choices in the Swedish context. Their qualitative analysis revealed a nuanced interplay between institutional pressures and entry strategies, with firms strategically aligning their market entry approaches with prevailing institutional norms to enhance legitimacy and mitigate risks. The findings underscored the importance of institutional legitimacy and conformity in guiding entry mode decisions, emphasizing the need for foreign firms to navigate institutional complexities effectively to achieve sustainable success in the Swedish market. This research contributes valuable insights into the role of institutional environment in shaping market entry strategies, offering practical implications for firms aiming to establish a foothold in Sweden while ensuring strategic alignment with institutional norms and expectations.

Eriksson and Lindström (2019) provided a comprehensive understanding of how institutional factors influence the success of market entry strategies. Their study integrated quantitative analysis of firm-level data with qualitative interviews to capture both the quantitative trends and qualitative insights into the strategic decision-making process of firms entering the Swedish market. Through their research, Eriksson and Lindström (2019) uncovered the importance of institutional fit and adaptation in achieving success, emphasizing the need for firms to strategically align their entry strategies with the institutional norms of Sweden. Their findings highlighted that firms that strategically adapted their entry strategies to the Swedish institutional environment achieved better performance outcomes, underscoring the pivotal role of institutional context in shaping market entry strategies.

Andersson and Wictor (2020) examined the evolution of institutional pressures and their impact on the entry strategies of foreign firms in Sweden over time. By analyzing data from multiple time points, Andersson and Wictor (2020) identified dynamic shifts in the institutional environment and corresponding adjustments in entry strategies. Their research highlighted the importance of ongoing adaptation and responsiveness to institutional changes for sustained success in the Swedish market. By adapting their entry strategies to evolving institutional pressures, firms can enhance their competitiveness and achieve long-term growth in Sweden. These studies provide valuable insights into the complex interplay between institutional environment and market entry strategies, offering practical implications for firms seeking to establish a presence in Sweden while navigating the intricacies of its institutional landscape.

Karlsson (2018) through a comparative analysis of entry modes and performance outcomes. Their cross-sectional study examined the performance outcomes of exporting, franchising, and joint venture strategies in navigating institutional complexities in Sweden. By comparing the effectiveness of different entry modes, Karlsson (2018) shed light on the strategic considerations that firms need to take into account when entering the Swedish market. Their findings suggested that joint ventures and strategic alliances were more successful in achieving market penetration and growth, emphasizing the role of collaborative approaches in overcoming institutional barriers in Sweden. This research contributes valuable insights into the strategic choices firms can make to optimize their market entry strategies in the Swedish context.

Lundberg and Sjöholm (2017) explored how institutional factors influence the entry strategies of Swedish firms in foreign markets. Their qualitative research highlighted the importance of

institutional embeddedness and social capital in facilitating international expansion. By leveraging networks and relationships, Swedish firms were able to navigate institutional complexities abroad more effectively. The findings of this study underscored the significance of understanding institutional nuances not only in the home country but also in foreign markets when devising market entry strategies. Together, these studies deepen our understanding of the interplay between institutional environment and market entry strategies, providing valuable insights for firms aiming to establish and expand their presence in Sweden and beyond.

Ahlstrom and Bruton (2017) investigated the influence of institutional voids on the choice of entry modes by multinational corporations (MNCs) in emerging markets, drawing insights that are relevant to understanding the role of institutional factors in market entry strategies. While their study focused on emerging markets, the findings can be extrapolated to shed light on how firms may perceive and respond to institutional voids in the Swedish context, particularly in terms of selecting entry modes that mitigate regulatory uncertainties and institutional risks.

METHODOLOGY

This study adopted a desk methodology. A desk study research design is commonly known as secondary data collection. This is basically collecting data from existing resources preferably because of its low-cost advantage as compared to field research. Our current study looked into already published studies and reports as the data was easily accessed through online journals and libraries.

FINDINGS

The results were analyzed into various research gap categories that is conceptual, contextual and methodological gaps

Conceptual Gap: Svensson and Furusten (2017) illuminated the intricate influence of institutional factors on market entry strategies in Sweden, underscoring the pivotal role of institutional alignment in firms' choice of entry modes. However, despite this foundational insight, a conceptual gap persists regarding the specific mechanisms through which institutional factors exert their influence on firms' strategic decisions. While existing research acknowledges the importance of institutional compatibility and legitimacy, there remains a lack of clarity on how firms perceive, interpret, and respond to these institutional pressures when formulating their market entry strategies. Further conceptual development is imperative to unpack the underlying processes through which institutional factors shape firms' decision-making, thereby providing a more nuanced understanding of the complex interplay between institutions and market entry strategies in Sweden.

Contextual Gap: Johansson and Holm (2018) shed light on the institutional influences shaping the market entry decisions of foreign firms in Sweden, offering valuable insights into the strategic considerations driving entry mode choices. However, while this research contributes to our understanding of international firms' interactions with the Swedish institutional environment, there remains a contextual gap concerning the experiences of domestic firms venturing into foreign markets. Despite the significance of international expansion for Swedish firms, there is limited exploration of how domestic players navigate institutional complexities abroad and adapt their market entry strategies accordingly. Addressing this gap would provide a more comprehensive understanding of the challenges and opportunities faced by Swedish firms in international markets,

thereby informing policymakers and practitioners about the strategic imperatives for successful internationalization.

Geographical Gap: Eriksson and Lindström (2019) provided valuable insights into the influence of institutional factors on market entry strategies within the Swedish context, contributing to a deeper understanding of firms' strategic responses to institutional pressures. However, while studies like Karlsson (2018) offer critical perspectives on market entry strategies specifically in Sweden, there exists a geographical gap in the literature with limited comparative analysis across different regions. Despite the importance of understanding how institutional variations impact firms' entry strategies, there is a lack of research examining these dynamics beyond the Swedish context. By extending the geographical scope of inquiry and conducting comparative analyses across diverse markets, researchers can enrich our understanding of the generalizability and transferability of findings, thereby offering practical insights for firms operating in global markets.

CONCLUSION AND RECOMMENDATIONS

Conclusions

In conclusion, the exploration of international market entry strategies in Sweden reveals the intricate interplay between institutional environment and firm behavior. Empirical studies have highlighted the significance of aligning market entry strategies with the prevailing institutional norms and regulations in Sweden to enhance legitimacy, mitigate risks, and achieve sustainable success. Through quantitative analyses, qualitative investigations, and comparative studies, researchers have provided valuable insights into the strategic considerations that firms must take into account when entering the Swedish market. These insights underscore the importance of understanding the institutional context, adapting entry strategies accordingly, and leveraging institutional embeddedness to navigate complexities effectively.

Moreover, the research on international market entry strategies in Sweden has implications beyond the Swedish context, offering valuable lessons for firms operating in diverse institutional environments globally. By examining the role of institutional environment in market entry decisions, scholars have contributed to our understanding of how firms strategize their international expansion efforts and adapt to institutional pressures. Moving forward, further research in this area could delve deeper into specific industries, geographic regions, or types of firms to uncover nuanced insights into the relationship between institutional environment and market entry strategies. Overall, the studies conducted in this field provide a rich foundation for future research and offer practical implications for firms seeking to establish and expand their presence in Sweden and other international markets.

Recommendations

Theory

Scholars should continue to refine theoretical frameworks that integrate institutional theory with internationalization theories, such as the Uppsala Model, to provide a more comprehensive understanding of how firms navigate institutional complexities when entering foreign markets, including Sweden. This could involve developing more nuanced models that capture the dynamic interplay between institutional environment, firm behavior, and market entry strategies. Researchers should explore the applicability of emerging theoretical perspectives, such as

institutional voids theory, in the Swedish context to elucidate how firms perceive and respond to institutional challenges when entering the Swedish market. By integrating diverse theoretical perspectives, scholars can enrich our understanding of the role of institutions in shaping market entry decisions.

Practice

Firms aiming to enter the Swedish market should conduct thorough institutional analysis to understand the regulatory frameworks, cultural norms, and socio-political dynamics that may impact their market entry strategies. This involves assessing institutional compatibility and aligning entry strategies with prevailing institutional norms to enhance legitimacy and mitigate risks. Practical implications from empirical studies can inform firms' strategic decision-making processes, helping them devise entry strategies that leverage institutional opportunities and mitigate institutional constraints. For instance, firms may opt for joint ventures or strategic alliances to navigate institutional complexities and gain access to local networks and resources in Sweden.

Policy

Policymakers in Sweden should strive to create a conducive institutional environment that facilitates foreign investment and market entry while maintaining regulatory stability and transparency. This involves streamlining bureaucratic processes, promoting transparency in regulatory frameworks, and fostering a business-friendly climate to attract foreign firms. Policymakers should also focus on promoting institutional reforms that enhance market competitiveness and innovation, thereby fostering a dynamic business environment conducive to foreign market entry. By aligning policy objectives with the needs of foreign investors and addressing institutional bottlenecks, policymakers can stimulate economic growth and enhance Sweden's attractiveness as a destination for international investment.

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